



CITY OF ALPINE - 100 NORTH 13TH STREET 79830

July 20, 2021

UPDATED AUGUST 30, 2021

Honorable Mayor & Council,

The capital improvement plan (CIP) was established to provide a routine process for identifying, evaluating, and advocacy of the capital needs of the City of Alpine.

The capital planning process not only provides an orderly and routine method of proposing the planning and financing of capital improvements, but the process also makes capital expenditures more responsive to community needs. The CIP does not appropriate funds but supports the budget process and the appropriations made through the adoption of the budget.

The objectives utilized to develop the CIP are:

- To identify and examine current and future infrastructure needs and minimize the financial impact on residents;
- To maximize the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life cycle of the facility;
- To improve financial planning by comparing needs with resources and estimating future funding issues.

The CIP ensures coordination between City departments and City Council in the planning and implementing of capital projects. The CIP identifies and determines future infrastructure needs and establishes priorities among projects, so the available resources are used to the best advantage. The plan also ensures the use of the best financial mechanisms and ensures maximum useful life of capital investments.

The City of Alpine's CIP improves the links between capital investments and the City's long-term vision and goals and builds citizen confidence by making more effective use of City resources. This document will allow the City Council and staff to keep up with the growth of our community needs as well as take a long-range view of our future activities and responsibilities.

The development of the CIP represents many hours of work and dedication by many staff members, including the following:

Megan Antrim, Director of Finance
Abel Hinojos, Airport Supervisor
Robert Martin, Chief of Police
Chris Ruggia, Director of Tourism
Jessica Washington, Interim Utilities Director

Randy Guzman, Director of Gas Department
Robert Llanez, Parks Foreman
Eddie Molinar, Public Works Director
Jennifer Stewart, ACO Supervisor
Heather Yadon, Visitor Center Coordinator

Sincerely,

Megan Antrim, CPFIM
Interim City Manager

CITY OF ALPINE
EXCERPT FROM CHARTER

Section 5.08 Capital Program

(A) The City Manager shall prepare and submit to the Council a five-year capital program at least three months prior to the final date for submission of the annual budget.

(B) The capital program shall include:

- (1) a clear general summary of its contents;
- (2) a list of all capital improvements which are proposed to be undertaken during the five fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements;
- (3) cost estimates, methods of financing, and recommended time schedules for each such improvement; and
- (4) the estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

(C) The capital program shall be revised and extended each year with regard to capital improvements still pending or in process of construction or acquisition.

Section 5.09 City Council Action on Capital Program

(A) The Council shall publish in one or more newspapers of general circulation in the City the general summary of the capital budget and a notice stating:

- (1) the times and places where copies of the capital program are available for inspection by the public; and
- (2) the time and place, not less than two weeks after such publication, for a public hearing on the capital program.

(B) The Council by resolution shall adopt the capital program with or without amendment after the public hearing and on or before the fifteenth day of the twelfth month of the current fiscal year.

Section 5.10 Public Records Copies of the budget and the capital program as adopted shall be public records and shall be available to the public at suitable places in the City.

**CITY OF ALPINE
5 YEAR CAPITAL PLAN**

COMPLETED

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR FUNDING	AMOUNT
AIRPORT	DESIGN PHASE OF LIGHTING PROJECT	2021 CARES ACT	\$ 72,000
		Airport - Total	\$ 72,000
ANIMAL CONTROL	SHADE STRUCTURE/KENNELS	2021 GENERAL FUND - OPERATING BUDGET	\$ 30,600
		General Fund - Total	\$ 30,600
GAS DEPARTMENT	DITCH WITCH - EXCAVATOR	2021 GAS DEPT - OPERATING BUDGET	\$ 48,112
GAS DEPARTMENT	COMBUSTIBLE GAS INDICATORS	2021 GAS DEPT - OPERATING BUDGET	\$ 20,021
		Gas Dept - TOTAL	\$ 68,133
		CITY OF ALPINE	\$ 170,733

CURRENT/ACTIVE

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR FUNDING	AMOUNT
ADMINISTRATION	ALPINE SCHOOL HOUSE REMODEL	2020-2022 AMERICAN RESCUE PLAN	\$ 300,000
PUBLIC WORKS- PARKS	PUEBLO NUEVO PARK IMPROVEMENTS	2021-2025 TEXAS PARKS & WILDLIFE/GENERAL	\$ 425,000
		General Fund - Total	\$ 725,000
AIRPORT	CONSTRUCTION PHASE OF LIGHTING PROJECT	2021 - 2023 TxDOT AVIATION/FAA/AIRPORT OPERATING	\$ 950,000
AIRPORT	SEAL COAT 1/19	2021 - 2023 TxDOT AVIATION/FAA/AIRPORT OPERATING	\$ 590,000
AIRPORT	AWOS REPLACEMENT/RELOCATION	2022 - 2024 TxDOT AVIATION/AIRPORT OPERATING	\$ 175,000
		Airport - Total	\$ 1,715,000

CURRENT/ACTIVE

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR	FUNDING	AMOUNT
HOT - TOURISM	VISITOR CENTER RESTROOMS/PAVILLION REMODEL	2021-2022	HOT FUNDS	\$ 280,599
			HOT Funds - Total	\$ 280,599
UTILITIES	WWTP - AERATOR & BAR SCREEN(PART OF WWTP)	2013-2026	UTILITIES OPERATING FUNDS & RESERVES	\$ 1,400,000
			Utilities - Total	\$ 1,400,000
			CITY OF ALPINE TOTAL	\$ 4,120,599

UPCOMING

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR	FUNDING	AMOUNT
ADMINISTRATION	CITY-WIDE SOFTWARE	2021-2026	MULTIPLE FUNDS/DEPARTMENTS	\$ 500,000
ADMINISTRATION	SECURITY SYSTEM	2021-2026	MULTIPLE FUNDS/DEPARTMENTS	\$ 200,000
ADMINISTRATION	HAZARD MITIGATION PLANNING	2022-2026	GENERAL FUND OPERATING/FEMA GRANT	\$ 100,000
ADMINISTRATION	OUTDOOR LIGHTING	2021-2026	GENERAL FUND OPERATING	\$ 200,000
			Administration - Total	\$ 1,000,000
AIRPORT	ROTATOR BEACON	2021-2023	TxDOT AVIATION/ AIRPORT OPERATING	\$ 15,000
AIRPORT	COVERED PARKING	2021-2024	AIRPORT OPERATING BUDGET	\$ 20,000
AIRPORT	UPDATE MASTER/LAYOUT PLAN	2021-2026	TxDOT AVIATION/ AIRPORT OPERATING	\$ 150,000
AIRPORT	TAXIWAY EXPANSION	2021-2026	AIRPORT OPERATING BUDGET	\$ 60,000
AIRPORT	KUBOTA	2021-2025	AIRPORT OPERATING BUDGET	\$ 15,000
			Airport - Total	\$ 260,000
ALPINE POLICE DEPT	K-9 UNIT	2021-2024	GENERAL FUND OPERATING/ GRANT	\$ 25,000
ALPINE POLICE DEPT	LICENSE PLATE READER	2021-2023	GENERAL FUND OPERATING/ GRANT	\$ 15,000
ALPINE POLICE DEPT	HOLDING CELLS	2021-2022	GENERAL FUND OPERATING	\$ 10,000
ALPINE POLICE DEPT	TASERS	2021-2026	GENERAL FUND OPERATING	\$ 67,224
ALPINE POLICE DEPT	MOBILE HANDHELD RADIOS	2021-2025	GENERAL FUND OPERATING/ GRANT	\$ 46,400
ALPINE POLICE DEPT	MOBILE DATA TERMINAL	2021-2024	GENERAL FUND OPERATING	\$ 10,000

UPCOMING

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR	FUNDING	AMOUNT
ALPINE POLICE DEPT	APD - BUILDING MAINTENANCE/REMODEL	2021-2024	GENERAL FUND OPERATING	\$ 120,000
			Alpine Police Department - Total	\$ 293,624
ANIMAL CONTROL	HVAC SYSTEM	2021-2023	GENERAL FUND OPERATING	\$ 25,000
ANIMAL CONTROL	CAT CONDOS	2021-2023	GENERAL FUND OPERATING	\$ 5,000
ANIMAL CONTROL	ANIMAL SHELTER REPAIRS/MAINTENANCE	2021-2024	GENERAL FUND OPERATING	\$ 30,000
ANIMAL CONTROL	INCINERATOR	2021-2023	GENERAL FUND OPERATING	\$ 20,000
			Animal Control Services - Total	\$ 80,000
GAS DEPARTMENT	RECTIFIER	2020-2022	GAS DEPARTMENT OPERATING	\$ 50,000
GAS DEPARTMENT	AC/HVAC UNIT	2021-2023	GAS DEPARTMENT OPERATING	\$ 25,000
GAS DEPARTMENT	BUILDING UPDATES	2021-2024	GAS DEPARTMENT OPERATING	\$ 50,000
GAS DEPARTMENT	BAY COVERAGE	2021-2023	GAS DEPARTMENT OPERATING	\$ 20,000
GAS DEPARTMENT	18' TRAILER	2021-2022	GAS DEPARTMENT OPERATING	\$ 8,500
			Gas Department - Total	\$ 153,500
HOT - TOURISM	VISITOR CENTER UPDATES	2021-2024	HOT FUNDS	\$ 45,000
HOT - TOURISM	OUTDOOR PORTABLE STAGE	2021-2023	HOT FUNDS	\$ 100,000
HOT - TOURISM	DOWNTOWN KIOSK	2021-2024	HOT FUNDS	\$ 31,000
			HOT Funds - Total	\$ 176,000
PUBLIC WORKS-PARKS	KUBOTA-MOWER	2021-2023	GENERAL FUND OPERATING	\$ 20,250
PUBLIC WORKS-PARKS	TRACTOR-MOWER	2021-2023	GENERAL FUND OPERATING/ USDA	\$ 35,000
PUBLIC WORKS-PARKS	SPLASH PAD	2022-2026	City Reserved \$50,000/ Donations	\$ 300,000
			PW - Parks - Total	\$ 355,250
PUBLIC WORKS - STREETS	MAINTAINER	2021-2025	GENERAL FUND OPERATING	\$ 250,000
PUBLIC WORKS - STREETS	DUMP TRUCK	2021-2025	GENERAL FUND OPERATING	\$ 100,000
PUBLIC WORKS - STREETS	FLEET MAINTENANCE FACILITY	2021-2023	GENERAL FUND OPERATING	\$ 60,000
PUBLIC WORKS - STREETS	FRONT END LOADER	2021-2024	GENERAL FUND OPERATING	\$ 85,000
			PW - Streets - Total	\$ 495,000

UPCOMING

DEPARTMENT	ITEM-DESCRIPTION	FISCAL YEAR	FUNDING	AMOUNT
UTILITIES	AUTOMATED METERING SYSTEM	2021-2026	UTILITY OPERATING FUND/ARPA	\$ 1,400,000.00
UTILITIES	REFURBISH WELLS - MUSQUIEZ	2021-2023	UTILITY OPERATING FUND	\$ 125,000.00
UTILITIES	HOUSEHOLD HAZARDOUS WASTE	2021-2023	UTILITY OPERATING FUND	\$ 25,000.00
UTILITIES	SUL ROSS STORAGE TANKS	2021-2022	UTILITY OPERATING FUND	\$ 50,000.00
UTILITIES	MANHOLE ADDITIONS	2021-2026	UTILITY OPERATING FUND	\$ 200,000.00
UTILITIES	INFRASTRUCTURE LOCATION/REPLACEMENT	2021-2025	UTILITY OPERATING FUND	\$ 3,000,000.00
UTILITIES	GIS SYSTEM	2021-2026	UTILITY OPERATING FUND	\$ 250,000.00
UTILITIES	BACKHOE	2021-2022	UTILITY OPERATING FUND	\$ 60,000.00
UTILITIES	AUTOMATED WELL METERS	2022-2024	UTILITY OPERATING FUND	\$ 60,000.00
UTILITIES	EASTSIDE SEWER EXTENSION	2021-2026	UTILITY OPERATING FUND	\$ 1,686,392.00
UTILITIES	FACILITY MAINTENANCE	2021-2026	UTILITY OPERATING FUND	\$ 50,000.00
UTILITIES	WASTEWATER TREATMENT PLANT	2021-2026	UTILITY OPERATING FUND/TWADB	\$ 5,000,000.00
			Utilities - Total	\$ 11,906,392.00
			CITY OF ALPINE - TOTAL	\$ 14,719,766.00

CITY WIDE SOFTWARE

RESPONSIBLE DEPARTMENT

ADMINISTRATION

PROJECT MANAGER

CITY OF ALPINE DEPARTMENT HEADS

PROJECTED EXPENSE

\$ 250,000 TO \$ 500,000



PROJECT DESCRIPTION

Updating and implementation of a city - wide software program. Current software varies department to department and in some cases is no longer supported or maintained by developers.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

FUNDING SOURCE

General Fund Operating - Departmental
Utilities
Gas Department
Airport

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Overall - Department Performance

SECURITY EQUIPMENT UPGRADE - REPLACEMENT

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

CITY MANAGER &
ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 200,000



PROJECT DESCRIPTION

City of Alpine has security video cameras in several buildings and city owned properties. Much of the equipment is need of replacement or updating. In addition, not all facilities are on the same security system, making it harder to properly manage. There are several areas where no security system is installed.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 25,000	\$ 25,000	\$ 50,000	\$ 50,000	\$ 50,000	

FUNDING SOURCE

GENERAL FUND
UTILITIES
AIRPORT
HOT

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Security will provide continous security for employees, citizens, and property at our many facilities.

Hazard Mitigation Program

RESPONSIBLE DEPARTMENT

ADMINISTRATION

PROJECT MANAGER

CITY MANAGER

PROJECTED EXPENSE

\$ 100,000



PROJECT DESCRIPTION

FEMA Building Resilient Infrastructure and Communities (BRIC) Program. Program would provide 1. Code Enforcement (Fire/Flood) Hazard Mitigation, 2. Zoning Update (Flood Management) and 3. Drought Contingency Plan Update.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	BRIC - \$75,000 If awarded grant City - \$25,000

FUNDING SOURCE

General Fund Operation Budget

FEMA BRIC Program - requires a 25% match

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

N/A

PERFORMANCE MEASURES

NOTE - City applied during FY 2020-2021 and was not awarded. City can continue to apply each year

Outdoor Lighting Ordinance

RESPONSIBLE DEPARTMENT

ADMINISTRATION

PROJECT MANAGER

CITY MANAGER

PROJECTED EXPENSE

\$ 200,000



PROJECT DESCRIPTION

Council Approved Ordinance - Outdoor Lighting - Ordinance allows for the community to become compliant within five years of passing of the ordinance. In order to come into compliance lighting sources that do not comply will need to be either updated or replaced. The City will work back with McDonald Observatory and other entities to determine which lighting sources need to be addressed, funding opportunities, and implementation process to come into compliance.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 25,000	\$ 25,000	\$ 25,000	\$ 75,000	\$ 50,000

FUNDING SOURCE

General Fund Operation Budget
Possible grant opportunities

OPERATING BUDGET IMPACT IF COMPLETED


Initial update/replacement costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Violation of City Ordinance

PERFORMANCE MEASURES

ALPINE SCHOOL HOUSE REMODEL

RESPONSIBLE DEPARTMENT	
FINANCE DEPARTMENT	
PROJECT MANAGER	
MEGAN ANTRIM, DIRECTOR OF FINANCE	
PROJECTED EXPENSE	
\$ 300,000	

PROJECT DESCRIPTION
Remodel of City owned facility currently not being utilized as a response to the Covid-19 Pandemic and need to social distance and growing staff located at City Hall. Remodel includes construction of reception/payment window, flooring, plumbing, electrical, HVAC, and painting of facility.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 300,000				

FUNDING SOURCE
American Rescue Plan Act - infrastructure improvements to include social distancing

OPERATING BUDGET IMPACT IF COMPLETED
Regular maintenance costs
Regular utilities costs

OPERATING BUDGET IMPACT IF NOT COMPLETED
Continued deterioration of city owned property - extensive repairs

PERFORMANCE MEASURES

AIRPORT RUNWAY LIGHTING PROJECT

RESPONSIBLE DEPARTMENT

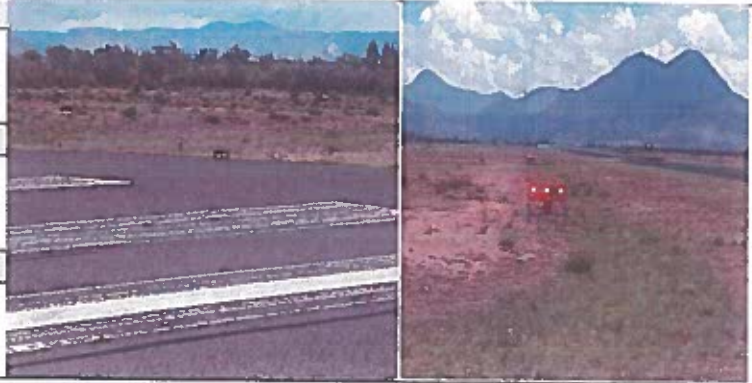
ALPINE CASPARIS MUNICIPAL AIRPORT

PROJECT MANAGER

ABEL HINOJOS, AIRPORT SUPERVISOR

PROJECTED EXPENSE

DESIGN PHASE	\$ 72,000
CONSTRUCTION PHASE	\$ 950,000
TOTAL	\$ 1,022,000



PROJECT DESCRIPTION

Design and construction of new lighting system along runways and taxiways. Current system is no longer supported.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 52,586	\$ 42,414				Design phase paid FY2020 through CARES Funds

FUNDING SOURCE

Texas Department of Transportation - Aviation Division grant & FAA support project. 90% funded by FAA/State, 10% funded by City of Alpine. City required match \$7,200 for design phase and \$95,000 for construction phase.

OPERATING BUDGET IMPACT IF COMPLETED

Decrease maintenance expense

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance and inability to provide 24 hour service. Current lighting system has become obsolete and acquiring parts has become harder and harder.

PERFORMANCE MEASURES

Maintain current airport operation 24/7

AIRPORT RUNWAY 1/19 SEALCOAT

RESPONSIBLE DEPARTMENT	
ALPINE CASPARIS MUNICIPAL AIRPORT	
PROJECT MANAGER	
ABEL HINOJOS, AIRPORT SUPERVISOR	
PROJECTED EXPENSE	
\$ 590,000	
PROJECT DESCRIPTION	
Seal coat runway 1/19	

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
City's required match paid in FY 2020/2021. Project pending completion						

FUNDING SOURCE
Texas Department of Transportation - Aviation Division grant & FAA support project. 90% funded by FAA/State, 10% funded by City of Alpine. City required match \$59,000

OPERATING BUDGET IMPACT IF COMPLETED	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
Sealer/Manpower/Foreign Object Debris (FOD) Removal						

OPERATING BUDGET IMPACT IF NOT COMPLETED	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
Potential liability for airplane engine replacement for ingesting FOD						

PERFORMANCE MEASURES
Rehabbing the surface will provide longevity over the useful life of the runway.

AIRPORT AWOS UPGRADE AND RELOCATION

RESPONSIBLE DEPARTMENT

ALPINE CASPARIS MUNICIPAL AIRPORT

PROJECT MANAGER

ABEL HINOJOS, AIRPORT SUPERVISOR

PROJECTED EXPENSE

\$ 175,000



PROJECT DESCRIPTION

Replace and relocate outdated AWOS - Automated Weather Observing System.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 21,875	\$ 21,875			
Dependent on TxDOT	\$ 43,750				

FUNDING SOURCE

Texas Department of Transportation - Aviation Division grant support project. 75% funded by State, 25% funded by City of Alpine. TxDOT Aviation CIP lists the project to be eligible for funding in either FY2022 or FY2023. City required match - \$43,750

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

Continued maintenance expenses

PERFORMANCE MEASURES

Passing of annual inspection without additional required maintenance or equipment replacement

AIRPORT ROTATOR BEACON

RESPONSIBLE DEPARTMENT

ALPINE CASPARIS MUNICIPAL AIRPORT

PROJECT MANAGER

ABEL HINOJOS, AIRPORT SUPERVISOR

PROJECTED EXPENSE

\$ 15,000



PROJECT DESCRIPTION

Replacement of current outdated rotating beacon. Current beacon continues to decline in providing a consistent lighting source for aviation.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 3,500	\$ 3,500				

FUNDING SOURCE

Airport Operating Budget

TxDOT Aviation RAMP Grant

OPERATING BUDGET IMPACT IF COMPLETED


No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased Maintenance, safety concerns

PERFORMANCE MEASURES

AIRPORT COVERED PARKING AREA

RESPONSIBLE DEPARTMENT	
ALPINE CASPARIS MUNICIPAL AIRPORT	
PROJECT MANAGER	
ABEL HINOJOS, AIRPORT SUPERVISOR	
PROJECTED EXPENSE	
\$ 20,000	
PROJECT DESCRIPTION	
Provide covered parking for airport customers and staff. Include designated handicap parking. No covered parking is currently provided.	

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 5,000	\$ 5,000	\$ 10,000			

FUNDING SOURCE
Airport Operating Fund

OPERATING BUDGET IMPACT IF COMPLETED
No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED
No Impact

PERFORMANCE MEASURES

AIRPORT MASTER - LAYOUT PLAN UPDATING

RESPONSIBLE DEPARTMENT

ALPINE CASPARIS MUNICIPAL AIRPORT

PROJECT MANAGER

ABEL HINOJOS, AIRPORT SUPERVISOR

PROJECTED EXPENSE

\$ 150,000



PROJECT DESCRIPTION

The current airport masterplan and layout plan is over 10 years old. The plan is utilized for grant planning and future development. It is important to keep current.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	

FUNDING SOURCE

TxDOT Aviation Grant funding and matching Airport Operating Funds

OPERATING BUDGET IMPACT IF COMPLETED

No Impact


OPERATING BUDGET IMPACT IF NOT COMPLETED

Possible decline in further expansion and grant opportunities.

PERFORMANCE MEASURES

Improved development and needs plan for the airport.

AIRPORT TAXIWAY EXPANSION

RESPONSIBLE DEPARTMENT	
ALPINE CASPARIS MUNICIPAL AIRPORT	
PROJECT MANAGER	
ABEL HINOJOS, AIRPORT SUPERVISOR	
PROJECTED EXPENSE	
\$ 60,000.00	
PROJECT DESCRIPTION	
Expansion of taxiway to new hangar construction.	

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 20,000	

FUNDING SOURCE
Airport Operating Budget

Yearly allocation dependent on FAA & TxDOT Aviation required City Matching

OPERATING BUDGET IMPACT IF COMPLETED
Additional maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED
N/A

PERFORMANCE MEASURES

AIRPORT KUBOTA-TUG UPGRADE

RESPONSIBLE DEPARTMENT

ALPINE CASPARIS MUNICIPAL AIRPORT

PROJECT MANAGER

ABEL HINOJOS, AIRPORT SUPERVISOR

PROJECTED EXPENSE

\$ 15,000



PROJECT DESCRIPTION

Airport currently utilizes two different pieces of equipment (4 wheeler and Tug) to complete multiple tasks. The purchase of a Kubota would eliminate both out dated pieces of equipment and will be utilized as a tug, bed can be used to place herbicide tank which is used to spray around runway lights/fence line, can be used by guest to transport baggage to terminal/vehicle/plane and vice versa, field maintenance (check lighting, fence perimeter check, use cargo area for weed eater/tools)

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 2,000	\$ 3,000	\$ 5,000	\$ 5,000		

FUNDING SOURCE

Airport Operating Budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

APD K-9 UNIT

RESPONSIBLE DEPARTMENT

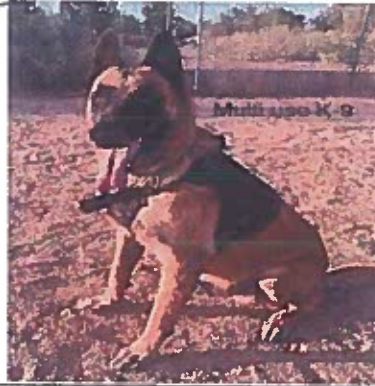
ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$25,000



PROJECT DESCRIPTION

Alpine Police Department currently requires the assistance of outside entities to assist with drug interdiction. The aquisition of a multi - use K-9, necessities, and employee training would provide the department with needed resources/tools to perform their jobs.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000	\$ 10,000	\$ 5,000		

FUNDING SOURCE

General Fund - Operating Budget

Law Enforcement Grant possibilities

OPERATING BUDGET IMPACT IF COMPLETED

Additional yearly maintenance and necessities

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Increase in possible asset forfeiture funds for use by the Police Department

APD - LICENSE PLATE READER

RESPONSIBLE DEPARTMENT

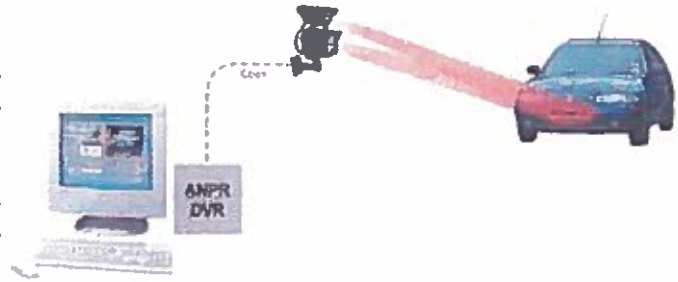
ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 15,000



PROJECT DESCRIPTION

Provide continues surveillance of traffic interdiction and monitoring of stolen vehicles, wanted persons, and vehicles listed under "bolo's" for drug or human trafficking

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 7,500	\$ 7,500				

FUNDING SOURCE

General Fund Operating - Police Department

Law Enforcement Grant possibilities

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

APD - HOLDING CELLS

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 10,000



PROJECT DESCRIPTION

Installation of two holding cells for use to hold detainees prior to magistration.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000				

FUNDING SOURCE

General Fund Operating - Police Department

OPERATING BUDGET IMPACT IF COMPLETED

Increase in personal and maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Magistration process

APD TASER'S

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 67,224



PROJECT DESCRIPTION

Replacement of outdated/non-operational tasers. Total replacement of 18 tasers. Currently not all APD Officers have availability/access to tasers. This project will be completed in phases.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 27,224	

FUNDING SOURCE

General Fund Operating - Police Department

OPERATING BUDGET IMPACT IF COMPLETED

Maintenance of equipment

OPERATING BUDGET IMPACT IF NOT COMPLETED

Maintenance of equipment

PERFORMANCE MEASURES

APD -MOBILE HAND HELD UNITS

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 46,400



PROJECT DESCRIPTION

Replace 16 outdated/inoperable radios. This project will be completed in phases.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000	\$ 10,000	\$ 20,000	\$ 6,500	

FUNDING SOURCE

General Fund Operating - Police Department

Law Enforcement Grant possibilities

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

MOBILE DATA TERMINALS

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 10,000



PROJECT DESCRIPTION

Equip five APD vehicles with mobile data terminals.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 2,000	\$ 3,000	\$ 5,000		

FUNDING SOURCE

General Fund Operating - Police Department

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Alpine Police Station Building Maintenance - Remodel

RESPONSIBLE DEPARTMENT

ALPINE POLICE DEPARTMENT

PROJECT MANAGER

ROBERT MARTIN, CHIEF OF POLICE

PROJECTED EXPENSE

\$ 80,000 TO \$ 120,000



PROJECT DESCRIPTION

Remodel/building maintenance to include new flooring, paint, ceiling replacement, HVAC update and maintenance, electrical upgrade.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	

FUNDING SOURCE

General Fund Operating - Police Department

Outside grant funding possibilities

OPERATING BUDGET IMPACT IF COMPLETED

Additional maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED

Maintenance

PERFORMANCE MEASURES

ANIMAL SHELTER HVAC

RESPONSIBLE DEPARTMENT

ANIMAL CONTROL SERVICES

PROJECT MANAGER

JENNIFER STEWART, ACO SUPERVISOR

PROJECTED EXPENSE

\$ 25,000



PROJECT DESCRIPTION

Replace/upgrade current swamp cooler unit to HVAC system to better accommodate facility

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 10,000	\$ 15,000				

FUNDING SOURCE

General Fund Operating Budget - Animal Control Services Department

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

N/A

PERFORMANCE MEASURES

CAT CONDOS

RESPONSIBLE DEPARTMENT

ANIMAL CONTROL SERVICES

PROJECT MANAGER

JENNIFER STEWART, ACO SUPERVISOR

PROJECTED EXPENSE

\$ 5,000



PROJECT DESCRIPTION

Build and install additional cat housing units.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 2,500	\$ 2,500				

FUNDING SOURCE

General Fund Operating Budget - Animal Control Services Department

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

N/A

PERFORMANCE MEASURES

ANIMAL SHELTER REPAIRS & MAINT

RESPONSIBLE DEPARTMENT

ANIMAL CONTROL SERVICES

PROJECT MANAGER

JENNIFER STEWART, ACO SUPERVISOR

PROJECTED EXPENSE

\$ 30,000



PROJECT DESCRIPTION

Upgrade current incinerator to a larger capacity unit to allow for additional disposal of larger animals

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000	\$ 10,000	\$ 10,000		

FUNDING SOURCE

General Fund Operating Budget - Animal Control Services Department

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

N/A

PERFORMANCE MEASURES



INCINERATOR

RESPONSIBLE DEPARTMENT

ANIMAL CONTROL SERVICES

PROJECT MANAGER

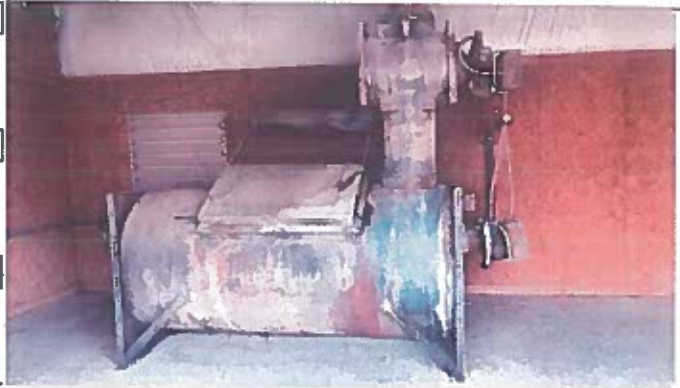
JENNIFER STEWART, ACO SUPERVISOR

PROJECTED EXPENSE

\$ 20,000

PROJECT DESCRIPTION

Upgrade current incinerator to a larger capacity unit to allow for additional disposal of larger animals



FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 10,000	\$ 10,000				

FUNDING SOURCE

General Fund Operating Budget - Animal Control Services Department

Possible Donation from Dr. Avinash Rangra (\$1,000 a year for three (3) years in the name of Kismish

OPERATING BUDGET IMPACT IF COMPLETED

N/A

OPERATING BUDGET IMPACT IF NOT COMPLETED

N/A

PERFORMANCE MEASURES



CFS-2300 Pet
Cremation
Chamber
Made in Illinois!

CFS-2300 Pet with
extra wide door
opening for easy
loading and removal

RECTIFIER

RESPONSIBLE DEPARTMENT

GAS DEPARTMENT

PROJECT MANAGER

RANDY GUZMAN, DIRECTOR OF GAS DEPARTMENT

PROJECTED EXPENSE

\$ 50,000



PROJECT DESCRIPTION

Replacement/Upgrade of gas utility rectifier located near/off golf course

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 50,000					

FUNDING SOURCE

Gas Department operating budget

OPERATING BUDGET IMPACT IF COMPLETED

No impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

PERFORMANCE MEASURES

HVAC SYSTEM

RESPONSIBLE DEPARTMENT

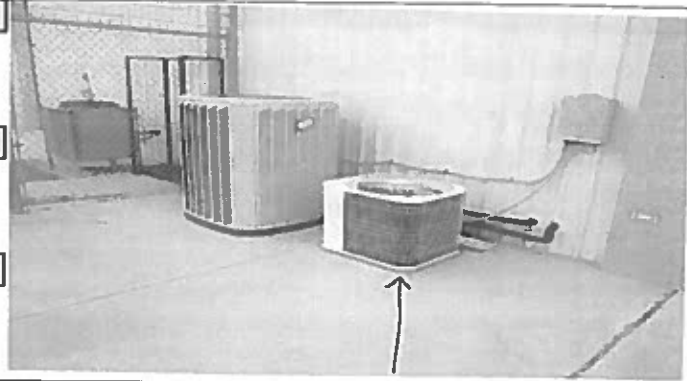
GAS DEPARTMENT

PROJECT MANAGER

RANDY GUZMAN, DIRECTOR OF GAS DEPARTMENT

PROJECTED EXPENSE

\$ 25,000



PROJECT DESCRIPTION

Update/Replace current system.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 12,250.00	\$ 12,250.00	\$ -	\$ -	\$ -	

FUNDING SOURCE

Gas Department Operating budget

OPERATING BUDGET IMPACT IF COMPLETED


No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

GAS DEPT BUILDING UPDATES

RESPONSIBLE DEPARTMENT	
GAS DEPARTMENT	
PROJECT MANAGER	
RANDY GUZMAN, DIRECTOR OF GAS DEPARTMENT	
PROJECTED EXPENSE	
\$ 50,000	

PROJECT DESCRIPTION
Continued maintenance of facility to include additional coverage and update of poly line storage

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000	\$ 10,000	\$ 30,000		

FUNDING SOURCE
Gas Department operating fund

OPERATING BUDGET IMPACT IF COMPLETED

OPERATING BUDGET IMPACT IF NOT COMPLETED

PERFORMANCE MEASURES



BAY COVERAGE

RESPONSIBLE DEPARTMENT

GAS DEPARTMENT

PROJECT MANAGER

RANDY GUZMAN, DIRECTOR OF GAS DEPARTMENT

PROJECTED EXPENSE

\$ 20,000



Gas Dept. Need to cover Bay Area. Birds nesting

PROJECT DESCRIPTION

Replace current deteriorated building materials and install wildlife deterrent

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000	\$ 10,000			

FUNDING SOURCE

Gas Department Operating Budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

Maintenance and possible replacement

PERFORMANCE MEASURES



18' TRAILER

RESPONSIBLE DEPARTMENT

GAS DEPARTMENT

PROJECT MANAGER

RANDY GUZMAN, DIRECTOR OF GAS DEPARTMENT

PROJECTED EXPENSE

\$ 8,500



PROJECT DESCRIPTION

Purchase of new trailer

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 8,500					

FUNDING SOURCE

Gas Department Operating budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

VISITOR CENTER UPDATE

RESPONSIBLE DEPARTMENT

TOURISM - VISITOR CENTER

PROJECT MANAGER

HEATHER YADON, VISITOR CENTER COORDINATOR

PROJECTED EXPENSE

\$ 35,000.00 to \$ 45,000.00



PROJECT DESCRIPTION

The Visitor Center is a prime location for visitors coming into Alpine. The facility outside is currently being updated to match the continued needs of tourism and growing events. The facility itself needs the following updates to keep maintained - front porch post replacement (current posts have started to rot), porch lighting, interior lighting and ceiling repair, remodel of kitchen area (currently not utilized for original purpose), and addition of children's area. The project would also include updating the current front fencing area to provide a safer transition from the visitor center to HWY 90. This project will be completed in phases.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -	\$ -

FUNDING SOURCE

HOT Funds

OPERATING BUDGET IMPACT IF COMPLETED

Reduced maintenance and possible long term damages

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance

PERFORMANCE MEASURES



PORTABLE STAGE

RESPONSIBLE DEPARTMENT

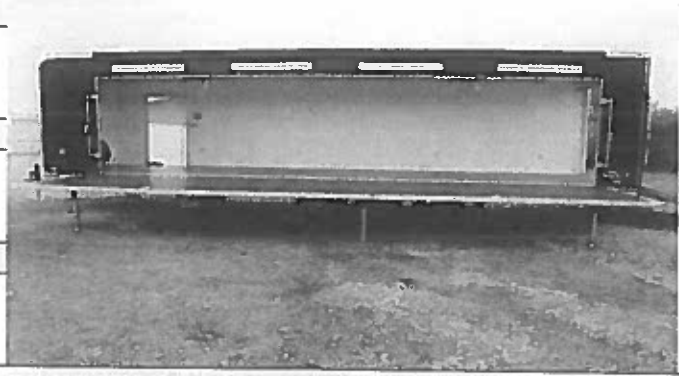
TOURISM - VISITOR CENTER

PROJECT MANAGER

HEATHER YADON, VISITOR CENTER COORDINATOR

PROJECTED EXPENSE

\$ 20,000.00 to \$ 100,000.00



PROJECT DESCRIPTION

With the addition of the public restrooms and the southside patio the intention is to become a prime location for outdoor concerts by closing the newly paved alleys for events. In order to accommodate large groups, provide a professional setting for artists and maximum viewing for guest a stage is needed. It needs to be mobile so that it can be put into storage when not in use.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 25,000.00	\$ 50,000.00	\$ -	\$ -	\$ -

FUNDING SOURCE

HOT Funds

OPERATING BUDGET IMPACT IF COMPLETED

Increased liability insurance and maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES



DOWNTOWN VISITOR KIOSK

RESPONSIBLE DEPARTMENT

TOURISM - VISITOR CENTER

PROJECT MANAGER

HEATHER YADON, VISITOR CENTER COORDINATOR

PROJECTED EXPENSE

\$ 31,000.00



PROJECT DESCRIPTION

While the current Visitor Center is a prime location it would benefit our organization to have a presence directly on Holland Ave or Murphy Street. The preferred location would be to get permission to use one of the corners where either street intersects with 5th street. This would not be a building but rather a free standing kiosk. Many communities have these featuring large maps and information pamphlets for visitors similar to the first picture. Community partners could help off set the cost of this project through sponsorships or ad spots on the displays. In addition to the downtown locations an information kiosk at Sul Ross State University and Kokernot Park would also be ideal locations to target visitor traffic. Design could include placing the kiosk in a gazebo type structure to also provide additional shading for visitors.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 15,000.00	\$ 10,000.00	\$ 60,000.00	\$ -	\$ -	

FUNDING SOURCE

HOT Funds

OPERATING BUDGET IMPACT IF COMPLETED

Additional maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

VISITOR CENTER OUTDOOR REMODEL

RESPONSIBLE DEPARTMENT

TOURISM - VISITOR CENTER

PROJECT MANAGER

HEATHER YADON, VISITOR CENTER COORDINATOR

PROJECTED EXPENSE

\$ 280,599.03



PROJECT DESCRIPTION

Project includes the construction of two public restrooms, assessable to the public, additional storage, patio area, and pavilion. Council approved the project in FY 2020-2021, utilizing a portion of the operating budget and fund balance. The project will be completed in FY 2022

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 280,599.03					

Council Approved Expenditure
utilizing HOT Fund Balance 6/15/2021

FUNDING SOURCE

HOT Fund - Operating and Fund Balance

OPERATING BUDGET IMPACT IF COMPLETED

Increased maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES



KUBOTA MOWER

RESPONSIBLE DEPARTMENT

PUBLIC WORKS - PARKS DEPARTMENT

PROJECT MANAGER

ROBERT LLANEZ, PARKS FOREMAN

PROJECTED EXPENSE

\$ 20,250



PROJECT DESCRIPTION

Mower to replace aged existing fleet

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 10,000	\$ 12,250				

FUNDING SOURCE

General Fund Operating Budget - Public Works - Park Department

OPERATING BUDGET IMPACT IF COMPLETED


Decreased maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance costs

PERFORMANCE MEASURES

TRACTOR MOWER

RESPONSIBLE DEPARTMENT	
PUBLIC WORKS - PARKS DEPARTMENT	
PROJECT MANAGER	
ROBERT LLANEZ, PARKS FOREMAN	
PROJECTED EXPENSE	
\$ 35,000	
PROJECT DESCRIPTION	
Purchase of new tractor mower to replace current shared mower.	

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 15,000	\$ 20,000				

FUNDING SOURCE
General Fund Operating - Public Works - Parks Department

Possible grant assistance - USDA

OPERATING BUDGET IMPACT IF COMPLETED
Decrease in maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED
Increase in maintenance cost

PERFORMANCE MEASURES

SPLASH PAD

RESPONSIBLE DEPARTMENT

PUBLIC WORKS - PARKS DEPARTMENT

PROJECT MANAGER

ROBERT LLANEZ, PARKS FOREMAN

PROJECTED EXPENSE

\$ 300,000



PROJECT DESCRIPTION

The installation of a splash pad at Kokernot park

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$50,000	\$50,000	\$50,000	\$50,000	\$100,000	Prior CIP - \$50,000 allocated

FUNDING SOURCE

Prior CIP - City allocation 25% and 75% from donations and outside entities
Financial Plan includes full cost with not additional outside funding

OPERATING BUDGET IMPACT IF COMPLETED


Additional maintenance and insurance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

PUEBLO NUEVO PARK IMPROVEMENTS

RESPONSIBLE DEPARTMENT	
PUBLIC WORKS - PARKS DEPARTMENT	
PROJECT MANAGER	
ROBERT LLANEZ, PARKS FOREMAN	
PROJECTED EXPENSE	
\$ 425,000.00	
PROJECT DESCRIPTION	
Full development of Pueblo Nuevo Park based on the recommendations made by Parks Master Plan.	

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00		

FUNDING SOURCE
Texas Parks and Wildlife Grant City General Fund Operating Budget - Parks Department

OPERATING BUDGET IMPACT IF COMPLETED
Additional maintenance

OPERATING BUDGET IMPACT IF NOT COMPLETED
No Impact

PERFORMANCE MEASURES

10" BLADE MAINTAINER

RESPONSIBLE DEPARTMENT

PUBLIC WORKS - STREET DEPARTMENT

PROJECT MANAGER

EDDIE MOLINAR - PUBLIC WORKS DIRECTOR

PROJECTED EXPENSE

\$100,000.00 TO \$ 250,000.00



PROJECT DESCRIPTION

Current City owned maintainer has a 14 ft. blade and is not usable in smaller areas within the City. Example - Street department is unable to properly fix shoulders, maintain alleyways, and assist parks (baseball diamonds). This piece of equipment would be an addition resource.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 50,000.00	\$ 50,000.00	\$ 100,000.00	\$ 50,000.00	

FUNDING SOURCE

General Fund Operating Budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

DUMP TRUCK

RESPONSIBLE DEPARTMENT

PUBLIC WORKS - STREETS DEPARTMENT

PROJECT MANAGER

EDDIE MOLINAR - PUBLIC WORKS DIRECTOR

PROJECTED EXPENSE

\$ 45,000.00 TO \$ 100,000.00



PROJECT DESCRIPTION

Replacement of older dump truck - over 20 years old. Older model would be used as a backup when needed to allow the street department be more efficient during paving season.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 45,000.00	\$ 15,000.00	\$ 20,000.00	\$ 20,000.00	\$ -

FUNDING SOURCE

General Fund Operating Budget

OPERATING BUDGET IMPACT IF COMPLETED

Decreased maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance costs

PERFORMANCE MEASURES

FLEET MAINTENANCE FACILITY

RESPONSIBLE DEPARTMENT

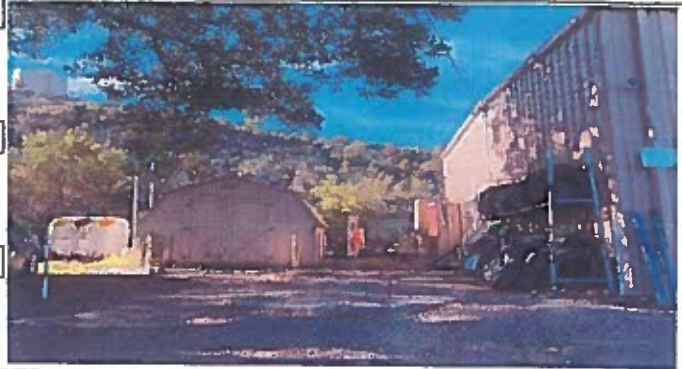
PUBLIC WORKS - STREETS DEPARTMENT

PROJECT MANAGER

EDDIE MOLINAR - PUBLIC WORKS DIRECTOR

PROJECTED EXPENSE

\$ 60,000.00



PROJECT DESCRIPTION

Project consists of the construction of an addition to the current yard facility. The expansion would create additional space for the mechanics to maintain the current cities fleet and leased vehicles. The current facility would continue to be used to service larger equipment pieces.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 30,000.00	\$ 30,000.00			

FUNDING SOURCE

General Fund Operating Budget

OPERATING BUDGET IMPACT IF COMPLETED

Additional utilities and maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

FRONT END LOADER

RESPONSIBLE DEPARTMENT

PUBLIC WORKS - STREET DEPARTMENT

PROJECT MANAGER

EDDIE MOLINAR - PUBLIC WORKS DIRECTORLL

PROJECTED EXPENSE

\$ 85,000.00



PROJECT DESCRIPTION

Replace current front end loader which is over 20 years old. Equipment is used and maintained regularly, unfortunately the age of the equipment has made it hard to keep maintained.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 20,000.00	\$ 30,000.00	\$ 35,000.00	\$ -	\$ -

FUNDING SOURCE

General Fund Operating Budget - Streets Department

OPERATING BUDGET IMPACT IF COMPLETED

Decreased maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Continued increase in maintenance costs

PERFORMANCE MEASURES

SMART WATER METERS

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

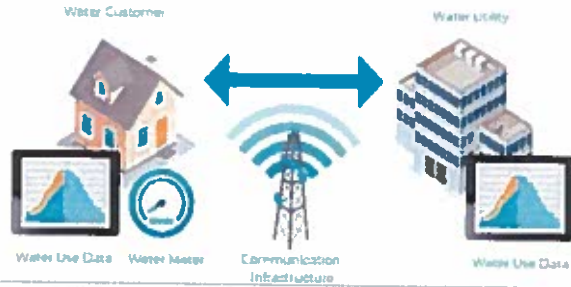
PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 1,400,000.00

Automated Meter Infrastructure and Smart Water Metering



PROJECT DESCRIPTION

City currently has roughly 2800 meters that are read monthly by one employee. Updating to smart meters would reduce the amount of labor needed to collect data on each meter. It would enable better oversight of water sales, water losses, and disputes on usage. Would provide up to date information and allow citizens more visibility to their usage. This project could be completed in phases over multiple years. Project can be implemented in phases to address available funding.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 400,000.00

FUNDING SOURCE

Utility operating budget
Possible use of grant funding - American Rescue Plan Act
Texas Water Development Board Grants/Loans

OPERATING BUDGET IMPACT IF COMPLETED

No impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No impact

PERFORMANCE MEASURES

Typical Smart Water Meter System

A wire runs from the water meter inside the home to a communications module located outside the home which in turn wirelessly communicates interval data to the smart electric meter. The smart electric meter later sends the data back to the utility.



Musquiz Well Refurbishment

RESPONSIBLE DEPARTMENT
UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE
\$ 125,000.00



PROJECT DESCRIPTION
Project would consist of bringing Musquiz's wells 8 and 9 back online to help relieve the load on the other wells in the area. Project can be completed in phases.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 75,000.00	\$ 50,000.00	\$ -	\$ -	\$ -

FUNDING SOURCE
Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED
Decrease maintenance and demand on current operational wells

OPERATING BUDGET IMPACT IF NOT COMPLETED
Continued maintenance and demand on operational wells

PERFORMANCE MEASURES



HOUSEHOLD HAZARDOUS WASTE

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

ENVIRONMENTAL SERVICES COORDINATOR

PROJECTED EXPENSE

\$ 25,000.00



PROJECT DESCRIPTION

In order to address the need of proper hazardous waste materials from household residents (paint, antifreeze, single-use batteries, herbicides and pesticides), Environmental Service's project would consist of constructing a secure location for offsite storage of the materials before being properly disposed of.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000.00	\$ 15,000.00	\$ -	\$ -	\$ -

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED

Additional disposal expenses

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

SUL ROSS STORAGE TANKS

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

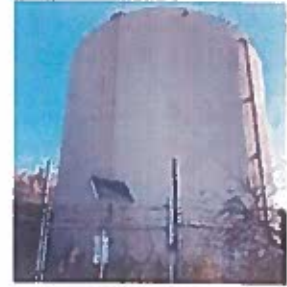
\$ 50,000.00

Tank: Sul Ross #1

500,000 gallon capacity.

32' High / 52' Diameter

Overflow Level: 29'



PROJECT DESCRIPTION

There are two storage tanks located on Sul Ross campus that have been under question as to ownership. TCEQ provided information that the City is responsible for actual maintenance of the tanks as the water stored in them is City owned. These tanks will need to be refurbished, which includes repairing rust spots, repainting, installing manual level indicators and instillation of SCADA monitoring.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

Possible TCEQ Fines

PERFORMANCE MEASURES

Tank: Sul Ross #2

100,000 gallon capacity.

25' High / 26' Diameter

Overflow Level: 23'



MANHOLES

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 200,000.00



PROJECT DESCRIPTION

Project would involve the addition, replacement, and the increase of grade of multiple manholes around the City of Alpine. Project could be completed in phases and meet state requirements. Cost of project are estimated at this time. Once an evaluation is completed, the CIP would be adjusted to include updated costs.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED


No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

OLD INFRASTRUCTURE LOCATION AND REPLACEMENT

RESPONSIBLE DEPARTMENT	
UTILITIES - WATER/WASTEWATER/SANITATION	
PROJECT MANAGER	
UTILITIES DIRECTOR	
PROJECTED EXPENSE	
\$ 500,000.00 to \$ 3,000,000.00	

PROJECT DESCRIPTION
 Project would include the planning, mapping, and implementation of determining a replacement plan for the City's current water and waste infrastructure. The first phase would be the location of all infrastructure owned by the City. Additional outside funding may need to be obtained after determination is made on the proper replacement plan. Replacement plan would include which sections of infrastructure need to be replaced from top priority down to lowest priority.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100,000.00	\$ -

FUNDING SOURCE
 Utility operating budget
 TWDB - Texas Water Development Board Grant/Funding Opportunities

OPERATING BUDGET IMPACT IF COMPLETED
 Reduced maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED
 Continued increase in maintenance, supplies, and labor

PERFORMANCE MEASURES
 Completed infrastructure plan and maintenance program

UTILITY GIS SYSTEM

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 50,000.00 to \$ 250,000.00



PROJECT DESCRIPTION

The projected expense would be to initiate the program. The program would include the purchase of GIS software and plan development to GIS all water, wastewater, and sanitation infrastructure and equipment. This project would be completed in phases to allow for proper implementation, training and funding.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 10,000.00	

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED

Additional maintenance cost, training, and staffing

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

BACKHOE

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 60,000.00



PROJECT DESCRIPTION

Purchase of new backhoe to replace current backhoe, which is over 20 years old. Older backhoe will be kept as a backup and use for situations that require two crews to operate at once.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED

Reduced maintenance fees

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance fees

PERFORMANCE MEASURES



AUTOMATED WELL METERS

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 60,000.00



PROJECT DESCRIPTION

City currently has thirteen water wells. Update current manual metering methods at each well sight to gain clear data collections and consistent communication with SCADA system. Could be included with the update of residential meters to smart meters.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ -	\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	

FUNDING SOURCE

Utility operating budget

OPERATING BUDGET IMPACT IF COMPLETED

No Impact

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Typical Smart Water Meter System

A wire runs from the water meter inside the home to a communications module located outside the home which in turn wirelessly communicates interval data to the smart electric meter. The smart electric meter later sends the data back to the utility.



EASTSIDE SEWER EXTENSION

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 1,686,392.31



PROJECT DESCRIPTION

To provide service to the Eastside of Alpine, to include annexed areas with no current access to sewer services. Project consists of laying 8,200 feet of sewer lines, 2250 feet of forced main, and a new larger lift station to handle the additional sewage. The larger lift station would replace the existing four lift stations currently in use. Project would provide access to sewer services to Travelodge, Penny Diner, Mobile Home Park, Best Value Inn, Tri-County Steel and Concrete, Big Bend Saddlery, Hip O Taxidermy, Valero, Outwest Feed and Supply, Oasis Tire Company, Alpine Auto Sales, Quality Inn, RV Park, Alon, Holiday Inn Express, Pizza Hut, Tractor Supply, McCoy's Building Supply, Dairy Queen, Big Bend Mini Storage, Sul Ross Meat Market and other possible economic development in the area. The initial engineering review and recommendations has been completed.

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 333,728.46	\$ 333,728.46	\$ 333,728.46	\$ 333,728.46	\$ 333,728.46

FUNDING SOURCE

Utility operating budget
TWDB - Texas Water Development Board Grant/Funding Opportunities

OPERATING BUDGET IMPACT IF COMPLETED

Additional maintenance and labor

OPERATING BUDGET IMPACT IF NOT COMPLETED

No Impact

PERFORMANCE MEASURES

Attachment 5 – Opinion of Probable Cost

Item	Description	Unit	Quantity	Unit Cost	Total Cost
Construction Costs					
1	Bonds and Mobilization	LS	1	\$50,000.00	\$50,000.00
2	Proposed Hwy 87 Lift Station	LS	1	\$350,000.00	\$350,000.00
3	Pre-cast Concrete Manhole	EA	17	\$5,000.00	\$85,000.00
4	6" DR21 CL200 PVC Sewer/Force Main	LF	2,250	\$30.00	\$67,500.00
5	8" SDR 35 PVC Sewer Line	LF	6,550	\$50.00	\$327,500.00
6	8" SDR 35 PVC Sewer Line	LF	1,650	\$60.00	\$99,000.00
7	14" Bone and Steel Encasement	LF	120	\$200.00	\$24,000.00
8	8" and 6" Slick Bore	LF	2,200	\$100.00	\$220,000.00
9	Force Main Connection	EA	1	\$1,500.00	\$1,500.00
10	Sewer Service Connections	EA	23	\$1,000.00	\$23,000.00
11	Metal Detectable Tape	LF	10,450	\$0.25	\$2,612.50
Construction Sub-Total					\$1,250,112.50
Contingencies (10%)					\$125,011.25
CONSTRUCTION TOTAL					\$1,375,123.75
Non-Construction Costs					
					Total Cost
Engineering and Surveying (15%)					\$206,268.56
Inspection					\$80,000.00
ROW Acquisition					\$25,000.00
ENGINEERING SERVICES TOTAL					\$311,268.56
PROJECT TOTAL					\$1,686,392.31

FACILITY MAINTENANCE

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 25,000.00 TO \$ 50,000.00



PROJECT DESCRIPTION

Update current facilities - flooring, restrooms, removal and construction of pergola/awning. Pergola currently is falling apart and is unsafe to residents and employees. Facility locations include 309 W Sul Ross and 109 N 8th Street

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Year 1	Year 2	Year 3	Year 4	Year 5
	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00

FUNDING SOURCE

Utility operating budget

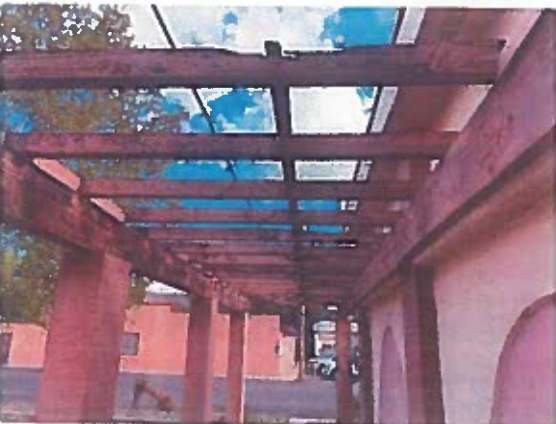
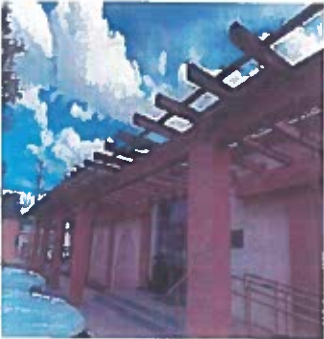
OPERATING BUDGET IMPACT IF COMPLETED

Reduced maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance costs

PERFORMANCE MEASURES



WASTEWATER TREATMENT PLANT

RESPONSIBLE DEPARTMENT

UTILITIES - WATER/WASTEWATER/SANITATION

PROJECT MANAGER

UTILITIES DIRECTOR

PROJECTED EXPENSE

\$ 1,400,000.00 TO \$ 5,000,000.00



PROJECT DESCRIPTION

This project is a complete update to the current wastewater treatment plant. The current condition is critical and each area of concern will need to be addressed in the order recommend by engineers to ensure continued operations of the facility. In addition, TCEQ compliance must be maintained to prevent additional setbacks and financial impacts. This is a multi-phased project that includes 1)Update/replacement of racetrack aerators 2)replacement of manual bar screen with automated 3)Update/replacement of electrical system to create one uniformed electrical system 4)Repair/update and maintenance of clarifiers 5)Refurbishment of drying beds 6)Any additional improvements to ensure continued operation of plant

FINANCIAL PLAN	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	Prior Years \$300,000 Engineer Contracted
	Year 1	Year 2	Year 3	Year 4	Year 5	
	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	

FUNDING SOURCE

Utility operating budget
TWDB - Texas Water Development Board Grant/Funding Opportunities

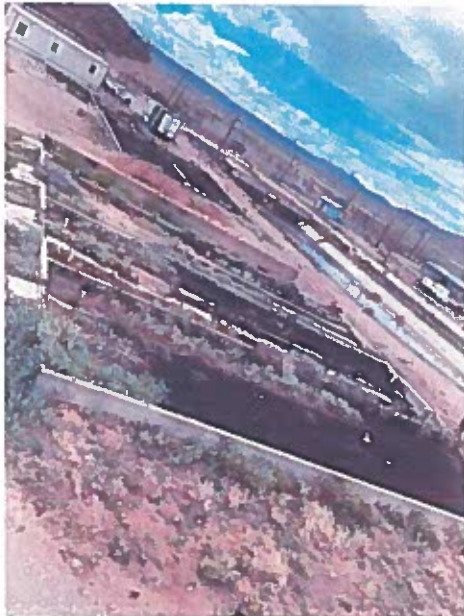
OPERATING BUDGET IMPACT IF COMPLETED

Reduced maintenance costs

OPERATING BUDGET IMPACT IF NOT COMPLETED

Increased maintenance costs
TCEQ Enforcement

PERFORMANCE MEASURES



5 YEAR CAPITAL PLAN - 2020 - 2021

Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Airport	Lighting Project VASI to PAPI-2 conversion - 2024ALPIN	2020-2022	\$920,000	1	TxDOT Aviation - 90% funded by Grants, 10% Funded Local	Engineering being complete in 2020.
Airport	Sealcoat Project Runway 01/19 sealcoat and mark - 2024APINE	2021	\$590,000	2	TxDOT Aviation - 90% funded by Grants, 10% Funded Local	
Airport	Rotator Beacon	2021	\$10,000	1	CARES Act or Ramp Grant	
Airport	Additional Sealcoating	2021-2023	\$500,000	2	TxDOT Aviation - 90% funded by Grants, 10% Funded Local	
Airport	AWOS replacement/relocation	2022	\$150,000	1	TxDOT Aviation - 90% funded by Grants, 10% Funded Local	
Airport	Update Airport Master Plan and Airport Layout Plan	2022-2023	\$150,000	2	TxDOT Aviation - 90% funded by Grants, 10% Funded Local	
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Public Works - Parks	SplashPad	2021	\$200,000	2	25% from City, 75% from donations and outside entities. City has already allocated these dollars.	City has already allocated \$50K to this project.
Public Works - Parks	Tractor - Mower	2022	\$70,000	2	Would look for grants to supplement our General Fund budget.	This item would be used to mow primarily along the city streets and causeways. Would utilize in alleys where applicable.
Public Works - Parks	Kubota Mower	2023	\$45,000	2	Mower to replace on existing fleet. Would need to pay for it via a donation or Public Works budget.	
Public Works - Parks - Grant	TPWD - Trails Grant, 2021-2023 (Phases I-III)	2021-2023	\$400,000	2	50-50 Grant Opportunity - This would directly target Pueblo Nuevo Park buildout and any additional projects that matured	The first main project to address is Pueblo Nuevo
Public Works - Streets	Front End Loader	2020	\$150,000	1	From Public Works budget. Buying a used one would cut this in half. We could also consider a lease.	Getting a Loader that is slightly smaller than our existing piece of equipment would allow us to get into the Alleys better and the portion of the creek between Ave E and Holland. Would also be used in our Paving Projects
Public Works - Streets	Wash Bay Construction	2020	\$15,000	2	From Public Works budget	Cleaning of vehicles and equipment. Would also be a location for other departments to utilize.
Public Works - Streets	2 New dump trucks	2021	\$150,000	1	Existing dump trucks are coming to end of life and would need to consider as part of paving budget. Buying used would cut the price in half.	Had targeted this purchase for 2018, but was never completed
Public Works - Streets	Small Maintainer	2021	\$75,000	2	From Public Works budget. Would also look at buying a used one for 40-50% of the price	This would allow us to work in the smaller (lighter) areas and smaller jobs maintenance jobs around buildings and parks.
Public Works - Streets - Grant	CDBG - Downtown Revitalization funds for sidewalks etc	2021	\$225,000	1	US-DA, CDBG. Funds for replacement of sidewalks and curbs in core business area. Est project cost is \$225,000. 96.5% CDBG/3.5% City match required. \$9,000 in City funds needed to apply by 9/1/2020. City has funds identified for street improvements each year. match can come from those	
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
City Administration	Old Schoolhouse (aka - old Sunshine House)	2020-2023	\$200,000	2	Would look at \$60K in year one to get the Finance and Billing Staff moved over. Target Texas Historical Commission Grants after that	This facility plays historical importance to Alpine and one strategy of restoration is to move City Staff over there and open as our Billing/Finance Office. This would allow us to gradually restore this amazing facility to her old glory. This also allows us to spread out at City Hall and enjoy more social spacing in the workplace.
City Administration	Security Cameras placed across town - filed in to Police Department	2021	\$20,000	2	Fund 50% from our IT budget, and look to supplement the remainder with grants.	Strategically place 20-25 more cameras around this community.
City Administration - Grant	Incubator Space for Economic Development	2022	\$400,000	3	Potential Economic Development Administration funding to establish an Incubator Business space	This is still in idea/concept form, but may require some level of match and administration by the City if we pursue this route.
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Building Services - Code Enforcement	Technology Upgrades	2020-2024	\$15,000	1	General Fund	Incremental Software updates and upgrades to go along with iWork software tool purchased this fiscal year.
Building Services - Code Enforcement	New Vehicle - Code Enforcement	2020-2024	\$24,000	1	Lease program (60 month lease at \$400/month)	Existing Code Enforcement vehicle is end-of-life

5 YEAR CAPITAL PLAN - 2020 - 2021

Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Building Services - Code Enforcement - Grant	CDBG- Planning & Capacity Building Grant- Strategic Growth & Development Plan	2021	\$10,000	1	US-DA, CDBG, Funds for a Strategic Growth and Development Plan for the City to include updated zoning. Program limits awards to \$55,000 with a 15% City match required. Est. project total is \$65,000 with \$10,000 in City funds needed to apply by 9/1/2020.	
Visitor Center	Exterior Post Replacement, Exterior Lighting, Outside Benches	2020	\$5,000	2	From HOT Fund	Notes Outdoor posts are rotting and lighting needs to be replaced. Also put in new benches as the venue gains importance for outdoor events.
Visitor Center	New HVAC for Visitor Center	2021	\$10,000	2	Would fund out of HOT Fund as part of the Visitor Center facility improvement	Notes Have purchased a small floor A/C to help cool the office on the east side of building in the interim.
Visitor Center	Interior Lighting, Wiring and Ceiling Work	2021	\$10,000	2	From HOT Fund	Notes Replace wiring and lighting inside the facility. Replace and enhance ceiling. This work needs to be done after HVAC work
Visitor Center	Furniture for Visitor Center Lobby and Conference Room	2022	\$10,000	2	From HOT Fund	Notes Replace furniture in lobby and conference room. Venue will continue to grow in it's community use.
Visitor Center	Outdoor Gazebos (2)	2022	\$7,500	2	From HOT Fund	Notes One at Visitor Center and one at the Park on 5th and Sul Ross Avenue. The one on Sul Ross Avenue will also have information in it for people walking through downtown.
Police	Tasers (current ones are outdated)	2020-2021	\$25,000	2	Targeting grant opportunities first	Notes
Police	New Software for ticketing and Courts	2020-2021	\$25K-\$40K	1	Target grant opportunities first. Some will come from Operating budget	Notes Costs are reliant on conversion of data from existing system.
Police	New Body Cams - over three years	2020-2023	\$35,000	1	Targeting grant opportunities first	Notes
Police	Uniforms	2020-2025	\$10K/year	1	General Fund	Notes Not really a capital item, but need visibility for the cost structure we need to move forward with
Police	License Plate Readers (LPR's)	2021	\$5,000	1	Targeting grant opportunities first	Notes
Police	Two holding Cells	2021-2022	\$250,000	1	Target grant opportunities first.	Notes Continue to have challenges with County jail occupancy levels and contemplating adding local holding cells
Police	K-9	2021-2022	\$10,000	2	Target grants and second would be General Fund	Notes \$5-8K for the K-9 and additional dollars for training
Animal Control	Security Cameras	2020-2022	\$3,000	2	Through General Fund	Notes
Animal Control	Expand Outside Kennels (Fencing and Cover)	2021	\$17,000	1	Target funding through annual operating budget	Notes
Animal Control	Shade Structure	2021	\$10,000	2	Target funding through annual operating budget	Notes Would help with puppy intake and also dog enclosures
Animal Control	Replace both A/C Units	2021	\$5,000	2	Target funding through annual operating budget	Notes Sweamp coolers
Animal Control	Replace one vehicle	2021-2025	\$30,000	2	Operating Budget - lease program through Enterprise	Notes This would be our last vehicle to include in the lease program for ACO
Animal Control	Cremation / Incinerator	2022	\$18,000	1	Look for Grants first, second option is General Fund	Notes High use item for facility
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Municipal Court	New Software - working in collaboration with PD	2020-2021		1		Notes
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Fire Department	Ladder Truck	2021	\$500,000	1	CDBG - Fire Ambulance & Service Truck (FAST) grant can provide \$500k towards Ladder truck with a minimum \$5k match (no funding is currently slated)	Notes Will use materials purchased over last two years, but also need to supplement additional materials and labor as outlined in June 2, 2020 meeting.
Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Utilities	SCADA	2020	\$40,000	1	Target funding through annual operating budget	Notes
Utilities	Electrical System	2020	\$50,000	1	Utilize budgeting through operating budget	Notes
Utilities	Safety Program enhancements - material and training	2020-2022	\$10,000	1	Utilize budgeting through operating budget	Notes Will try to complete in 2019-2020 FY
Utilities	Backhoe	2021	\$60,000	1	Utilize budgeting through operating budget	Notes
Utilities	New sewer lines on east side of City	2021-2022	\$450,000	2	Potentially work from reserve dollars	Notes

5 YEAR CAPITAL PLAN - 2020 - 2021

Department	Item	Fiscal Year	Amount	Priority	Funding Strategy	Notes
Utilities	Automated Metering System	2021-2022	\$1.2-\$1.4M	2	Would address through reserves over 2-3 year period	Upgrading to this type of meter will provide better capture of water usage and give citizens more accurate visibility to use of water. We can not 'cost-justify' with labor savings for a meter reader, but would increase billing by having meters that measure more precisely.
Utilities - Grant	Refurbish two inactive wells at Musquiz and other undensitized water wells in current collection system	2021-2023	\$125,000	1	Categorize with other large ticket items to determine if we need to obtain debt financing for critical items and impact of debt service on overall operating budget.	We also could review this project for 2022 CDBG Funding Cycle application
Utilities	Expand Ground Tank Storage at Golf Course effluent tank - utilization of water through KP and KL	2022	\$50K-\$100K	3	Work on grants through our Environmental Services team	This is part of the bigger project that Adelena B is working towards with the Regional Water Planning Group out of Austin
Utilities	Drying Beds	2022-2024	\$30,000	2	Utilize budgeting through operating budget	Restore all air drying beds
Utilities	Manhole additions	2023	\$90,000	2	Target funding through annual operating budget	30 identified manhole needs with an average cost of \$3K each to build with local staff.
Utilities	Clarifiers	2024	\$20,000	1	Utilize budgeting through operating budget	Completed some work in early 2020, anticipate more repair in 3-5 years
Utilities - Gas	Kubota - Mini Excavator and Utility Trailer	2021	\$55,000	1	Fund from annual Gas Budget	
Utilities - Gas	Alternate to Kubota - repair existing Ditch Witch	2020	\$10,000	1	Annual operating budget	This would extend life by 2-5 years and push the \$55K capital cost out to that timeframe.
Utilities - Gas	Recycler - For Fighting Buck Avenue	2021	\$50,000	1	Annual operating budget	Similar to project we did on South Neville Haynes in 2015
Utilities - Gas	Combustible Gas Indicators	2020-2023	\$36,000	2	Annual operating budget	Need 6 total (replace 2 of them a year for 3 years). Would cost \$12K a year.
Utilities - Gas	A/C Unit for Facility	2023	\$25,000	3	Annual operating budget	